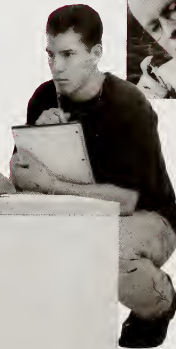
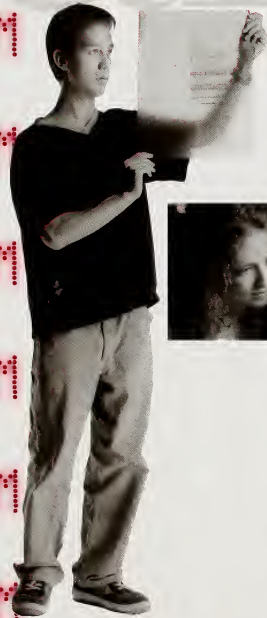




Carleton
UNIVERSITY

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09:49PM
10:12PM
10:33PM



The Year in Review

PRESIDENT'S REPORT 1999

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Contents

Book A: A Day in the Life

President's Message

In my annual report this year, I'm inviting you to spend a day with us at Carleton University. You'll see a university that is vibrant and active, and a community that is diverse and enthusiastic. Learning and research are both a type of discovery, and discovery is always exciting. I hope you'll get a sense of the energy and momentum we feel, as you look at a typical day at Carleton University.

You'll see a university that has made tough decisions, set clear goals, and is focused on achieving those goals. In the past three years, Carleton University has reviewed and assessed all of its academic and administrative operations, and made substantial changes to ensure that our academic programs are of the highest quality and that we operate as efficiently as possible. The response from students has been very clear – Carleton had the highest percentage increase in applications in Ontario last year, and our first-year enrolment is up by 12 percent – twice the system-wide increase. The quality of our student body has been steadily improving as well. Carleton's entrance average has increased dramatically in the last seven years, and we welcomed 600 more scholarship recipients this past fall.

Students are attracted by our national reputation for excellence in high technology and in public affairs and management, to our renewed B.A. program with its small first-year seminars, and to innovative programs like the Bachelor of Public Affairs and Policy Management offered through the new Arthur Kroeger College of Public Affairs. When they arrive here, our students find a warm, welcoming atmosphere that helps them realize their potential. They also find up-to-date facilities. Carleton's overwhelming success in Ontario's Access to Opportunities Program (ATOP) brought more than \$37 million from industry and government sources to the expansion of our high tech programs. We have also invested substantially in student computing facilities, and developed an IT plan to ensure the continued competitiveness of Carleton's infrastructure.

And all of this has been done in the most unfavourable climate in North America for post-secondary education. Ontario universities receive the lowest per student funding in Canada, and Ontario has experienced the greatest decrease in public funding in North America through the 1990s. With aging campuses, an increasing student body, and the "double cohort" looming (when two years of Ontario high school students merge into one graduating class), Ontario universities are in a funding crisis – Carleton University among them. While we want to get the word out that a strong post-secondary system is needed to fuel Canada's productivity and competitiveness, we also want you to see that we have done all that we can to be innovative, creative, and efficient with the resources available.

I hope this look at some of the many activities and achievements underway at Carleton will help you to understand us better. Still, there's no substitute for seeing something for yourself, so if this quick glimpse of a "Day in the Life" at Carleton University has intrigued you, please accept another invitation – come and visit us on campus. We want you to get to know us.

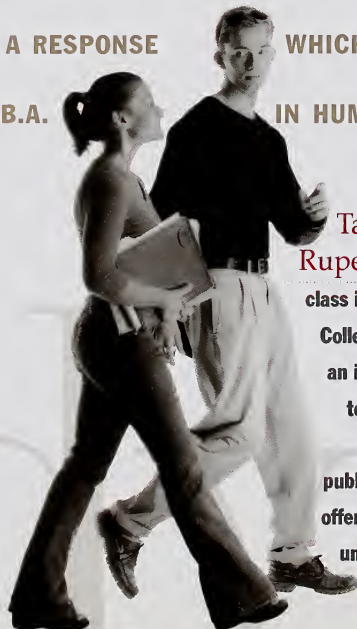


Richard Van Loon,

PRESIDENT, CARLETON UNIVERSITY

New Beginnings

CARLETON UNIVERSITY STARTS A NEW DAY, AND TOP STUDENTS FROM ACROSS CANADA START A NEW **adventure** AS THE INAUGURAL CLASS OF THE ARTHUR KROEGER COLLEGE OF PUBLIC AFFAIRS. THE COLLEGE IS HOME TO CARLETON'S NEW DEGREE IN PUBLIC AFFAIRS AND POLICY MANAGEMENT, DESIGNED TO PRODUCE CANADA'S NEXT GENERATION OF LEADERS AND **decision-makers**. IT'S A PRIME EXAMPLE OF CARLETON UNIVERSITY'S ACTIVE RESPONSE TO OUR CHANGING SOCIETY – A RESPONSE WHICH INCLUDES **pioneering** OTHER NEW PROGRAMS RANGING FROM A B.A. IN HUMAN RIGHTS TO A B.ENG. IN COMMUNICATIONS ENGINEERING.



Tanisha Stratton and Rupert Allen head off to a **class in the new Arthur Kroeger College of Public Affairs. With an interdisciplinary approach to analyzing the increasing complexity and impact of public policy, Kroeger College offers a unique opportunity to understand modern society.**

08:27 AM



COURTESY OF LIONEL LUMB

08:36AM/ Journalism professor LIONEL LUMB uses a new digital editing suite while students master their television skills. Students in the nationally recognized undergraduate and graduate journalism programs get extensive hands-on training while producing daily and weekly radio, television, print, and on-line news.



COURTESY OF MARY-LOUISE MUSSELL

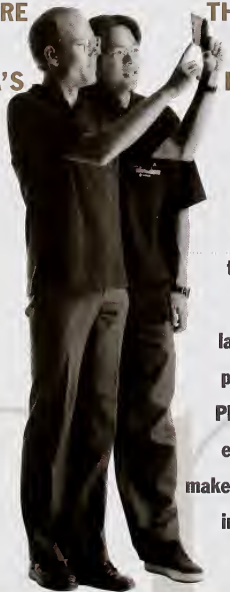
09:26AM/ Carleton students were part of an international news story when they helped excavate the site of the oldest church ever discovered, last spring in Jordan. DR. MARY-LOUISE MUSSELL of Carleton's College of the Humanities was Field Director on the dig that discovered the 1,700-year-old church. Temperatures were routinely over 40 degrees Celsius, making an early start to the day's work essential.

09:09AM/ Fourth-year engineering students buckle down to their assignments in one of the University's electronics labs.



Current and Connected

NEED ACCESS TO THE BEST, MOST UP-TO-DATE FACILITIES. CARLETON RAISED MORE THAN \$37 MILLION FROM INDUSTRY AND GOVERNMENT SOURCES THROUGH THE PROVINCE'S ACCESS TO OPPORTUNITIES PROGRAM (ATOP) TO EXPAND CARLETON UNIVERSITY'S high tech PROGRAMS. NEW LABS, NEW EQUIPMENT, NEW PROFESSORS, expansion OF CO-OP PROGRAMS, AND OVER \$16 MILLION WORTH OF THE LATEST SOFTWARE ENSURE THAT OUR STUDENTS HAVE EVERY ADVANTAGE. AND OUR CLOSE RELATIONSHIPS WITH CANADA'S HIGH TECH LEADERS KEEP OUR PROGRAMS AND RESEARCH CURRENT – AND CONNECTED.



Carleton believes strongly in giving students access to the best possible instructors, facilities, software, and laboratories. Here, electronics professor Garry Tarr and Ph.D. student Neric Fong examine a photomask used to make advanced silicon microchips in Carleton's Microelectronics Fabrication Facility.

09:41AM



10:14AM/Dean of Engineering and Design SAMY MAHMOUD (*left*) meets with BEN GIANNI, Director of the School of Architecture (*right*), and DARRYL BOYCE, Carleton's Director of Physical Plant, to review plans for the three-storey addition to the Minto Centre for Advanced Studies in Engineering, made possible by the success of Carleton's ATOP campaign.



10:53AM/Back on campus, the atmosphere is much warmer, thanks to services such as Information Carleton. Carleton University is well-known for its caring and friendly environment.

10:39AM/Nature provides an excellent laboratory for students to gain first-hand experience in their area of study. Earth sciences professor FRED MICHEL takes his students to the Arctic to collect and study ice core samples used to analyze long-term climatic change and the stability of ice-rich permafrost.



Building Partnerships

WHEN BUSINESSES AND INSTITUTIONS ARE LOOKING FOR A PARTNER IN RESEARCH, LEARNING, AND DISCOVERY, THEY **choose** CARLETON UNIVERSITY. CIDA CHOSE CARLETON TO DEVELOP AND MANAGE OVER \$9 MILLION OF PROJECTS IN RUSSIA AND CUBA. TEXAS INSTRUMENTS CHOSE **Carleton** UNIVERSITY AS THE SITE FOR ITS FIRST CANADIAN ELITE DIGITAL SIGNAL PROCESSING LAB. NSERC CHOSE CARLETON TO DIRECT THE RESEARCH COMPONENT OF THE P.E.I. CONFEDERATION BRIDGE PROJECT. AND COMMUNITY COLLEGES ARE **partnering** WITH CARLETON UNIVERSITY TO HELP QUALIFIED COLLEGE STUDENTS EARN A UNIVERSITY DEGREE.



Partnerships with institutions ranging from the National Research Council to the National Gallery give our students the hands-on experience and insight they want and employers require.

Art history students **Ellen Cunningham** and **Alex de la Reta** study part of an exhibit curated by Cunningham at the Carleton University Art Gallery.

11:15AM



11:49 AM/Carleton University is managing several CIDA-funded projects in Cuba. They range from the M.A. program in economics taught by Carleton faculty members at the University of Havana, to research conducted by Carleton's biology department to improve sugar cane production.



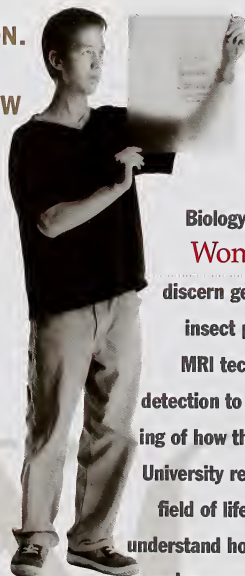
12:28 PM/Carleton University's picturesque campus is bounded by the Rideau River on one side, and the Rideau Canal on the other. Three of Carleton's Maintenance Services staff work to help keep the campus beautiful.



02:12 PM/Civil engineering professor DAVID LAU uses an advanced data storage system for the information being collected around the clock by the thousands of sensors built into the Confederation Bridge that links P.E.I. to the mainland.

At the Top

THE ACADEMIC QUALITY OF CARLETON'S STUDENT BODY HAS NEVER BEEN BETTER. OVER 600 MORE **scholarships** WERE AWARDED THIS YEAR, WITH WELL OVER ONE-THIRD OF THE ENTERING CLASS RECEIVING **academic awards**. TOP STUDENTS CAN PARTICIPATE IN CARLETON'S EXPANDING CO-OP PROGRAM, WITH **co-op** OPTIONS NOW AVAILABLE IN 23 DEGREE PROGRAMS. CARLETON'S LONGER, FLEXIBLE WORK TERMS RANGE FROM FOUR TO 16 MONTHS, SO STUDENTS CAN MAKE A REAL CONTRIBUTION. RESEARCH IS ALSO EXPANDING – RESEARCH FUNDING AT CARLETON UNIVERSITY IS NOW THE **highest** IN OUR HISTORY – OVER \$27 MILLION.



Biology/philosophy student **Alex Wong** is scanning a DNA gel to discern genetic markers for a unique insect population. From the use of MRI technology to aid early cancer detection to expanding our understanding of how the brain functions, Carleton University researchers in the expanding field of life sciences are helping us to understand how the body and mind work, and new ways to help when they don't.

02:36PM



02:57 PM/ARTHUR KROEGER, Chancellor of Carleton University and the former Deputy Minister of six federal departments (right), cuts the ribbon at the official opening of the new Arthur Kroeger College of Public Affairs, along with members of the College's advisory group and Carleton President RICHARD VAN LOON (second from right).



04:08 PM/Psychology professor HYMIE ANISMAN is working to unlock the connection between stress, body chemistry, and brain function. Anisman has been awarded over \$438,000 in funding from the Medical Research Council for his research on "Behavioral and Neurochemical Stress Responses: Early-Life Events and Genetic Factors."

03:31 PM/JENNIFER YOUNG is a second-year aerospace engineering student at Carleton University, and winner of the 1999 C.D. Howe Memorial Award as the top female aerospace student in Canada.



Research Works

RESEARCH AT CARLETON DOESN'T STOP AT 5:00 PM. OUR

RESEARCHERS ATTRACT TEAMS THAT REACH ACROSS THE COUNTRY AND AROUND the world,

SPANNING SEVERAL TIME ZONES. THROUGH CARLETON INTERNATIONAL, THE UNIVERSITY HAS ESTABLISHED

ACADEMIC LINKAGES AND EXCHANGE AGREEMENTS WITH INSTITUTIONS AND GOVERNMENTS REPRESENTING

33 countries. THIS EXCHANGE OF STUDENTS, PROFESSORS, AND IDEAS BETWEEN CARLETON AND

OTHER UNIVERSITIES PROVIDES A TRUE INTERNATIONAL perspective, AND KEEPS CARLETON

AN ACTIVE PARTNER IN THE GLOBAL VILLAGE.



Piotr Dutkiewicz and Katrina Murray are heading

up a research project examining the role of women in the changing Russian labour market. The Canadian International Development Agency (CIDA) has awarded over \$5 million for this project and a related one to help Russia prepare to join the World Trade Organization.

05:33PM



05:45PM/The St. Patrick's Resource Centre carries hundreds of newspapers, magazines, and periodicals from around the world - an invaluable resource to journalism and communication students.



07:11PM/DR. DAVID MILLER of the chemistry department is trying to discover how naturally occurring fungi in white spruce trees can be used as a built-in insecticide to limit spruce budworm damage - a project that has received \$250,000 in funding from JD Irving Ltd. and the Industrial Research Assistance Program (IRAP).

06:06PM/Some of Carleton's 1,667 residence students find time to talk over the day's events before dinner.



Innovations in Learning

LEARNING CONTINUES INTO THE EVENING AS STUDENTS STAY AFTER CLASS TO FOLLOW UP ON ONE LAST POINT. CARLETON UNIVERSITY HAS ALWAYS MADE THE NEEDS OF PART-TIME AND MATURE STUDENTS A PRIORITY WITH A WIDE RANGE OF EVENING CLASSES, COURSES OFFERED ON instructional television, AND REMOTELY ON TAPE. NOW WITH THE EXPANDING USE OF THE Internet TO ENRICH AND DELIVER COURSES, TIME AND PLACE ARE BECOMING EVEN LESS OF AN OBSTACLE TO learning.



Although she is just in second year, **Luanne Winchiu** worked for the Department of Electronics last summer on a co-op project to build specialized equipment for Carleton's computer chip fabrication lab. This kind of early exposure to specialized equipment and research activities is one of the ways in which Carleton University enhances undergraduate education.

08:19PM



08:28PM/The Carleton University Library is participating with other Canadian academic libraries in a national electronic journal site licensing project. Combined with the Library's current electronic resources, the national program will form the nucleus of a new digital library.



08:59PM/The Community Economic Development Technical Assistance Program (CEDTAP), funded through Carleton's Centre for the Study of Training, Investment and Economic Restructuring (CSTIER), supports local projects like this community development corporation in the Penetanguishene region.

08:32PM/Professor EILEEN SAUNDERS, Director of the Arthur Kroeger College of Public Affairs, reviews some questions with students in a seminar group.

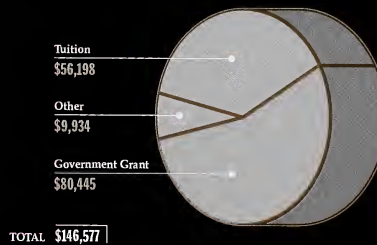


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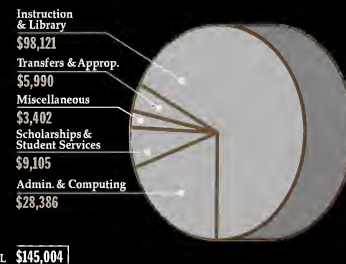
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Book B: The Year in Review

Operating Income 1998/99 (000's)



Operating Expenditures 1998/99 (000's)



Financial Report

BOARD APPROVES NEW PLANNING PARAMETERS

Three years ago, Carleton University approved a multiyear budget framework for repaying the University's \$30 million deficit. The financial objectives set out in December, 1996 were to reach an annual operating break-even budget in the 1998/99 fiscal year and eliminate the cumulative deficit no later than the 2006/07 fiscal year. In November, 1998, the Board of Governors modified this plan, recognizing that meeting the targets within these timelines would require generating surpluses of more than \$4 million each year. The new planning parameters call for a \$525,000 surplus in 1999/2000 and a minimum surplus of \$1 million in each year until the deficit is eliminated.

OPERATING RESULT 1998/99

In September, 1999, the Board of Governors received the Financial Report for the year ended April 30, 1999. The Report showed that while the University had prepared for a balanced budget, a \$1.6 million surplus was realized on the \$146 million income. The surplus was due primarily to the government funds for the Access to Opportunities Program (ATOP) being received earlier than expected. As a result, the cumulative operating deficit (excluding provisions for vacation pay) at April 30, 1999 was \$28 million, compared to an original projection of \$29.6 million. The ancillary operations, collectively, had a year-end surplus of \$300,000, and an accumulated deficit of \$6.2 million.

LOOKING AHEAD

The 1999/2000 operating budget provides for a \$525,000 surplus on the year, and includes tuition fee increases which will generate approximately \$4.5 million in new fee revenues. Consistent with the commitment made to students last year, funds from tuition increases are being designated to improve the quality of academic programs and provide better facilities and services for students. Strategic resource allocations include student aid, scholarships, library acquisitions, student computing laboratories, and faculty renewal.

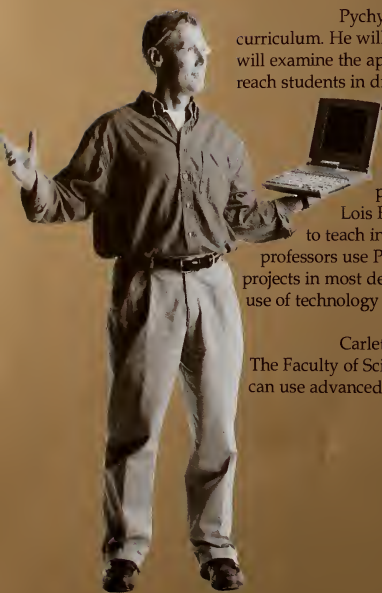
A report on the University's Performance Indicators is available from Carleton's Office of Institutional Research.

Teaching and Learning

INNOVATIONS IN TEACHING

Carleton psychology professor Tim Pychyl represents the highest standard of university teaching. This year alone, Pychyl won both a prestigious OCUFA Teaching Award, presented annually by the Ontario Confederation of University Faculty Associations, and a 3M Teaching Award – Canada's highest university teaching honour. Pychyl joins the ranks of Carleton's other 3M award recipients bringing the University's total to five in the last five years.

Pychyl is a pioneer in the introduction of computer and communications technologies into the teaching curriculum. He will be putting this expertise to work as the recently appointed Associate Dean of Students, where he will examine the application of technology to research and instruction, including how new technology can be used to reach students in different ways.



Carleton University is committed to staying on the leading edge of technological innovation in education, and examples of how the University is successfully embracing technology are everywhere. Encouraged by the response to his "virtual" museum project, earth sciences professor Tim Patterson has introduced an on-line course, taught entirely on the Internet. Professor

Lois Frankel makes use of User Interface Design, Form and Colour, and other computer applications to teach industrial design. Carleton has invested in "smart classrooms" where the latest technology lets professors use PowerPoint, the Web or other resources to enrich the learning environment. There are individual projects in most departments, and Carleton's Teaching, Learning and Technology Roundtable works to promote the use of technology to enhance instruction on a campus-wide basis.

Carleton University is working to increase society's understanding and mastery of technology as well. The Faculty of Science now offers programs in computational sciences, to address the critical need for scientists who can use advanced technology to expand the boundaries of scientific research.

ACADEMIC EXCELLENCE

Several years ago, Carleton University embarked on an ambitious program to raise its overall admissions averages and bring them into line with the provincial norm. The University combined this policy with the introduction of innovative new programs such as communications engineering, Kroeger College and a revitalized B.A. program, and an overall commitment to academic and research excellence. The result has been a dramatic change in the composition and quality of Carleton's student body.

Over a third of the University's 1999 entering class received academic awards, with the total number up 600 from the previous year. Not only did Carleton University lead the province this year in the percentage increase in applicants, it received over 4,000 first-year confirmations. This represents a 12 percent increase over last year, and well over twice the average increase in Ontario, according to figures from the Ontario Universities' Application Centre.

The engineering, business, and journalism programs all had their largest first-year classes ever and the new Arthur Kroeger College of Public Affairs exceeded its enrolment target.

Carleton President Richard Van Loon is excited about the quality and quantity of new students this year. "I am very proud to say that this year's first-year class is the best and brightest," says Van Loon. "Obviously the community is getting the message that this is the new Carleton."



A group of Carleton University's Chancellor's Scholarship recipients

TEACHING AND PROFESSIONAL ACHIEVEMENT AWARDS

Teaching Achievement Awards 1999-2000

Christopher Brown, *Political Science*
Daniel E. Patterson, *Geography and Environmental Studies*
Donald Westwood, *Architecture*
James S. Wright, *Chemistry*

CUSA Teaching Excellence Awards 1998-99

Victor Aitken, *Systems Engineering*
Donald Beecher, *English*
Aleksandra Bennett, *History*
Robert Burk, *Chemistry*
Roger Herz-Fischler, *Mathematics*
Margaret McCully, *Biology*
John McMunagle, *Law*
George Pollard, *Sociology*
Robert Riordan, *Business*
James Wright, *Chemistry*

GSA Teaching Award 1998-99

Michel Nakhla, *Electronics*

Professional Achievement Awards

Lecturer/Instructor 1998-99

Chantal Dion, *French*
Mark Lanthier, *Computer Science*
Daniel E. Patterson, *Geography and Environmental Studies*

Professional Librarians 1999-2000

Alison Hall, *Library*
Anita Hui, *Library*

Research at Carleton

MAKING A DIFFERENCE

The research conducted at our universities is critically important to the success and prosperity of Canada in the next millennium. Carleton University recognizes this and has made enhancing its research enterprise one of its strategic goals for 1999-2000. Increasing external research funding is a priority, even though it is already at its highest point ever—\$27 million.

"We take tremendous pride in the research being done by our faculty and students, and in the productive partnerships that they develop," says Dr. John ApSimon, Carleton's Vice-President (Research and External). "Our external partners recognize that Carleton is a leader when it comes to pushing the boundaries of knowledge."

Carleton University's research enterprise is extremely diverse. Taking full advantage of its location in Canada's government and high tech capital, Carleton has built an international reputation for research in public affairs and management, international affairs, science, and engineering. But the scope of the research being done at Carleton is much broader, reflecting both new societal priorities and growing areas of strength at the University. Here are just a few examples:

- In the field of life sciences, including neuroscience and medical engineering, Carleton researchers are working on early breast cancer detection techniques, artificial heart components, and new treatments for Alzheimer's and epilepsy.
- Researchers in chemistry and engineering are expanding our understanding of the physical properties of polymers and metals. This work in advanced materials research will help develop the next generation of high tech and health products.
- Wireless and fibre optic technologies hold the key to breakthroughs in communications products and services. Carleton University's Faculty of Engineering and Design is continuing its tradition of leading microelectronics and systems research in these rapidly expanding areas.
- The world's scientists have come together to crack the mystery of one of the most basic and little-understood particles in the universe – neutrinos. Researchers in Carleton's physics department are playing a vital role in Canada's two largest high energy physics projects – the Sudbury Neutrino Observatory (SNO), and TRIUMF, the pre-eminent physics research institution.
- The Department of Psychology has several researchers examining childhood issues such as shyness, bullying, literacy skills, and learning. Added to Carleton's partnership with Algonquin College's Early Childhood Education program, these research activities will help parents and teachers help children.

- Researchers in the School for Studies in Art and Culture, which includes art history, film studies, and music, are keeping Canadian culture alive and well-documented through projects like the *Encyclopedia of Popular Music of the World*, and the *Historical Anthology of Canadian Music*.
- With one in three Canadian jobs dependent on trade and the WTO talks underway, Carleton's Centre for Trade Policy and Law (CTPL) is busier than ever. As well as studying the ever-changing international trade situation, the CTPL is managing a large CIDA-funded project in Russia, and expanding its partnerships with international organizations concerned with trade issues.
- Carleton University researchers in several disciplines are working to help the environment. From "smart" enzymes that eat toxic waste to the use of aerial photography to analyze the impact of mining – Carleton faculty members are making a difference. And with academic programs that focus on the environment offered through engineering, science, and geography, Carleton is not only researching this crucial topic, it is training the next generation of researchers as well.

Research at Carleton University is contributing to Canadian competitiveness and productivity. Our commitment to technology development and commercialization has resulted in patents, licences, and partnerships that are integral to the success of Canadian products. Carleton University is also a strong supporter of new businesses. Several local (and now international) success stories have their roots at Carleton, because they were founded here or were started by former faculty and students.

RESEARCH AWARDS

Research Achievement Awards 1999-2000

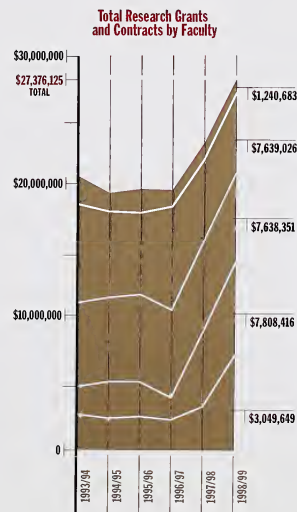
Robert Stainton, *Philosophy*
 Dominique Marshall, *History*
 Christopher Burn, *Geography and Environmental Studies*
 Michel Nakhla, *Electronics*
 Jonathan Beddoes, *Mechanical and Aerospace Engineering*
 Margaret Ogilvie, *Law*
 Susan Phillips, *Public Administration*
 Evangelos Kranakis, *Computer Science*
 James S. Wright, *Chemistry*
 Mark Forbes, *Biology*

Marston LaFrance Research Fellow 1999-2000

Brian Little, *Psychology*

Davidson Dunton Research Lecturer 1998

Jag M. Humar, *Civil and Environmental Engineering*



Building our Future

ALUMNI SERVICES: A NETWORK OF SUPPORT

Although Carleton University is a relatively young university, it boasts a committed network of 80,000 alumni worldwide. Carleton alumni have involved themselves closely in the life of the University since it was founded in the early 1940s. During the past decade, graduates have served as mentors, members of the President's Advisory Councils, on campaign steering committees and as volunteer leaders of the University's alumni association.

An ambitious Web-based initiative – Putting Alumni Talent and Resources On-line (PATRON) – has been launched this year by alumni with the aim of involving even more people in the life of the institution. Graduates interested in volunteering their time and talent are encouraged to sign up as regular "PATRONS" in the Carleton Café, the University's new interactive Web site for alumni.



www.carleton.ca/alumni

The strength and reputation of the University is supported by a committed alumni association. Carleton takes pride in the leadership so often demonstrated by graduates who are willing to share their experience and knowledge with other alumni, students or members of the University community. Their loyalty has helped Carleton to establish traditions and venture into the future with innovation and imagination.



Past presidents of the Carleton University Alumni Association, representing five decades of volunteer leadership, gathered on campus at the President's Reception in October for Homecoming '99.

THE CAPITAL CAMPAIGN

Launched in the fall of 1996, Carleton's five-year Capital Campaign is the most ambitious and already the most successful fundraising campaign in the University's history. Thanks to the generosity of alumni, Canadian corporations, faculty and staff, students, and friends of Carleton, a total of \$70 million in gifts and pledges has been generated as of September, 1999.

Supporters have demonstrated quite decisively that they believe in Carleton's redefined strategic direction. Private contributions to the Capital Campaign – both large and small – matter. They have made a lasting impact on the University by enabling Carleton to fulfill its important academic priorities, to enhance its student aid endowment by more than \$20 million, and to enrich the educational experience for all of Carleton's students. Most importantly, this support is a strong endorsement of the contributions Carleton University is making to the next generation.

A phenomenal influx of more than \$24 million in private sector donations of cash, equipment, and software under the Ontario government's Access to Opportunities Program (ATOP) this year has helped Carleton's Capital Campaign surpass its original \$50-million goal in advance of the target date. While the University has reached a significant milestone, Carleton will continue its fundraising efforts until the year 2001 to successfully complete several remaining high priority projects so Carleton can move with confidence into the next century.

Remaining Capital Campaign projects include endowment funds for:

The College of the Humanities

The Arthur Kroeger College of Public Affairs

The School of Journalism and Communication

Chair in Business and Financial Journalism

Chair in Medical Physics

Program Enhancements for Kroeger College

Scholarship Endowment



Carleton University President RICHARD VAN LOON, (right), with GEORGE ANDERSON, BA/69, President and Chief Executive Officer of the Insurance Council of Canada, and Chair of the Capital Campaign Steering Committee for Carleton's Arthur Kroeger College of Public Affairs.

University Governance

Officers of the University

Arthur Kroeger
Chancellor
Richard J. Van Loon
President and Vice-Chancellor
G. Stuart Adam
Vice-President (Academic) and Registrar
John ApSimon
Vice-President (Research and External)
Duncan R. Watt
Vice-President (Finance and Administration)
Susan Gottheil
Assistant Vice-President (Enrolment Management)
William D. Jones
Dean, Faculty of Arts and Social Sciences

Board of Governors (1999-2000)

Robert Laughton
Chair
Allan Lumsden
Vice-Chair
Greg Andonian
Joe Belfontaine
Louise Bergeron-de Villiers
Colin Betts
Margaret Bloodworth
Scott Bowman
Adam Chapnick
Martha Clark
Ross Donaldson
David Dunn
Linda Duxbury
Roger Greenberg
Andrew Haydon
Arthur Kroeger
Chancellor

Allan M. Maslove
Dean, Faculty of Public Affairs and Management
Peter J.S. Watson
Dean, Faculty of Science
Samy Mahmoud
Dean, Faculty of Engineering and Design
Roger C. Blockley
Dean, Faculty of Graduate Studies and Research
Leonard Librande
Dean of Students
Martin Foss
University Librarian

Nazeer Ladhani
Gail Larose
Frank Ling
Michael Makin
Jocelyn Mallett
Randal Marlin
Richard Martin
Jean McCloskey
Barbara McInnes
Shirley Mills
Judith Moses
Gail Mutton
Jacques Shore
Claudine Simson
James Taggart
Richard Van Loon
President
Nancy Adamson
Secretary of the Board

Senate (as of July 1, 1999)

Elective Faculty Seats

(Terms ending June 30, 2001)
John C. Armatage
J. Andrew Brook
Michael Dorland
Marvin Glass
Deborah Long
L.T.R. McDonald
Shirley Mills
Michel Nakhla
John Oommen
Susan Phillips
Joseph Ramisch
Howard M. Schwartz
Boguslaw Wozniak

Elective Faculty Seats

(Terms ending June 30, 2001)
Frances Abele
Greg Andonian
Joan DeBardleben
Bryan Gillingham
Stephen Godfrey
Roland Jeffreys
Mark Langer
Sonya Lipsett-Rivera
Colleen Lundy
Michael Mac Neil
Dominique Rosse
Nicholas Rowe
John Shepherd
Tom Smy
Choon-Lai Tan
(Secretary, Engineering Faculty Board)

Elective Faculty Seats

(Terms ending June 30, 2001)
Paul Attallah
(Secretary, Public Affairs and Management Faculty Board)
George Carmody
(Secretary, Graduate Science Faculty Board)
Bruce Elliott
(Secretary, Arts and Social Sciences Faculty Board)
Rafik Goubran
Vinod Kumar
Kim Matheson
Brian Mortimer

Elective Student Seats

(Terms ending June 30, 2000)

Carole Anders
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